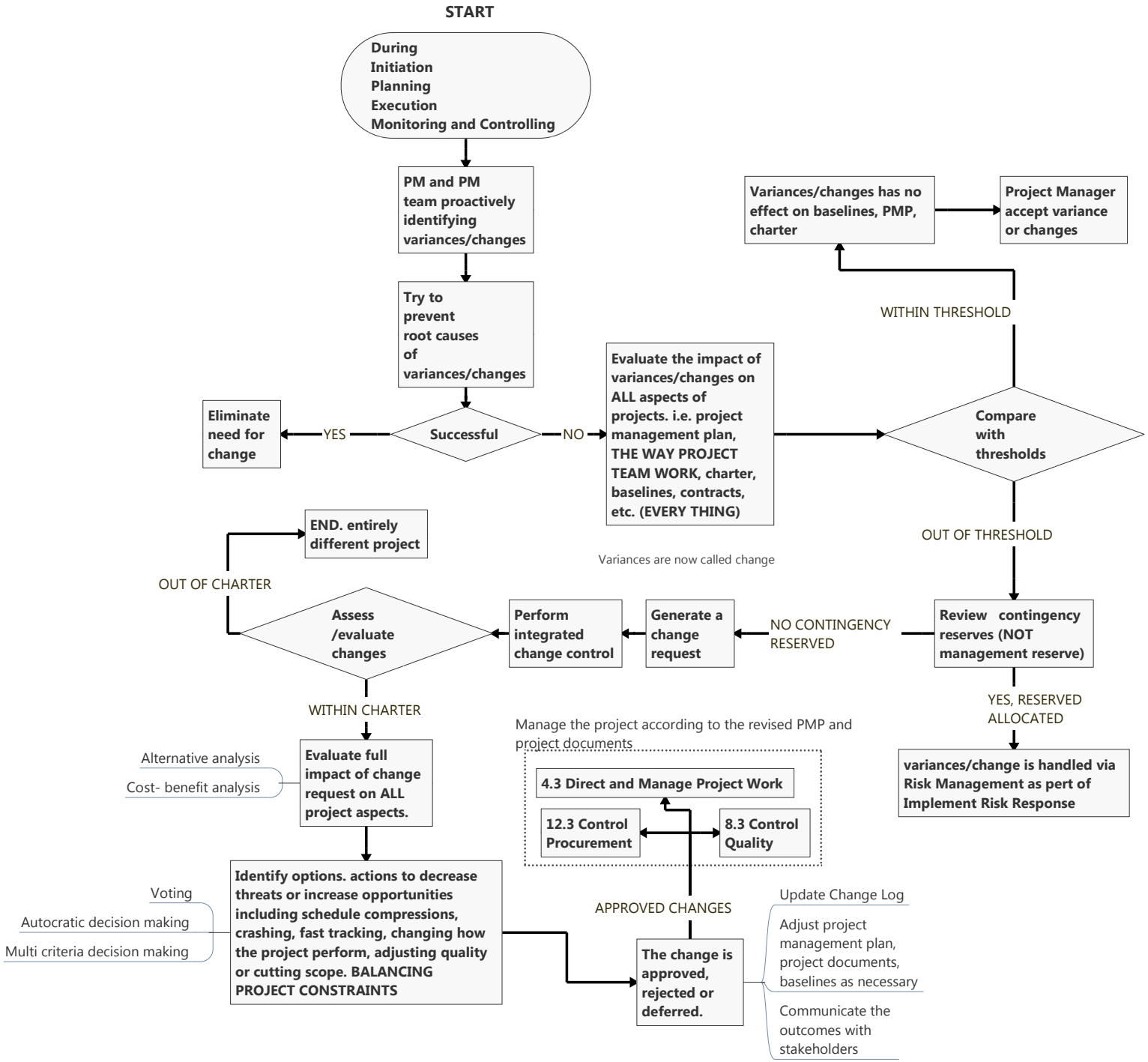
START
During
Initiation
Planning
Execution
Monitoring and Controlling
PM and PM team proactively identifying variances/changes
Try to prevent root causes of variances/changes
Successful
YES
Eliminate need for change
NO
Evaluate the impact of variances/changes on ALL aspects of projects. i.e. project management plan, THE WAY PROJECT TEAM WORK, charter, baselines, contracts, etc. (EVERY THING)
Variances are now called change
Compare with thresholds
WITHIN THRESHOLD
Variances/changes has no effect on baselines, PMP, charter
Project Manager accept variance or changes
OUT OF THRESHOLD
Review contingency reserves (NOT management reserve)
NO CONTINGENCY RESERVED
Generate a change request
Perform integrated change control
Assess /evaluate changes
OUT OF CHARTER
END. entirely different project
YES, RESERVED ALLOCATED
variances/change is handled via Risk Management as pert of Implement Risk Response
WITHIN CHARTER
Evaluate full impact of change request on ALL project aspects.
Alternative analysis
Cost- benefit analysis
Manage the project according to the revised PMP and project documents
4.3 Direct and Manage Project Work
12.3 Control Procurement
8.3 Control Quality
Identify options. actions to decrease threats or increase opportunities including schedule compressions, crashing, fast tracking, changing how the project perform, adjusting quality or cutting scope. BALANCING PROJECT CONSTRAINTS
Voting
Autocratic decision making
Multi criteria decision making
APPROVED CHANGES
The change is approved, rejected or deferred.
Update Change Log
Adjust project management plan, project documents, baselines as necessary
Communicate the outcomes with stakeholders